



SYDNEY FLYING SQUADRON LTD

Australia's oldest open boat sailing club  
Founded in 1891



## **ANNUAL REPORT 2022 - 2023**

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## **AGM AGENDA**

The 134<sup>th</sup> Annual General Meeting of the Sydney Flying Squadron Limited will be held at  
10:00am on Sunday 14<sup>th</sup> January 2024 in the Clubhouse,

76 McDougall Street Milsons Point NSW 2061.

1. To receive and consider the reports of the Board
2. To receive and consider the financial report as required by the Act and the Registered Clubs Act for the year ending 31 May 2023
3. To elect the Board in accordance with the Constitution
4. Life Membership Nominations
5. To deal with any valid business of which due notice has been given
6. To deal with general business as approved by the chairman of the meeting.

## **PRESIDENT'S REPORT 2022 – 2023**

Overall, this year has been a successful one for the Sydney Flying Squadron. Since enduring the CV19 pandemic, and the need to replace the deck, the club is now in great shape to operate as a successful sailing club on Sydney Harbour. The 22/23 Sailing Season concluded with regular historic 18 Footer racing each weekend, and the 12 foot skiffs were also in regular attendance. Membership numbers continue to challenge us and subsequently running the bar and restaurant at a profitable level has been a challenge for all concerned.

Over the last few years there have been discussions with the Australian 18 Footers League in Double Bay about amalgamating the two clubs. Both clubs have the same goals of continuing 18 foot skiff sailing on Sydney Harbour and there can be many benefits to both clubs operating as one. As we move into the new financial year, the board at Sydney Flying Squadron are working on progressing these discussions to indeed amalgamate both clubs.

In the meantime, I am looking forward to the sailing season ahead and seeing all the historic 18 sailors on the water over the summer.

**John Winning**  
**President**

## **COMMODORE'S REPORT 2022 – 2023**

Congratulations to the all the seasoned crews and their skippers, good to see the prizes being shared around last season.

Many thanks to our past Commodore and Life Member William Loader, Billy has worked tirelessly for the club and put in many hours in both face to face and behind the scenes meetings. William will continue to contribute to the club as a member of the board.

The 12 ft skiff fleet continued to enjoy the Sunday series with a consistent fleet every week. Again, the SFS will host heats of the State Titles which are strongly supported with the Lane Cove 12ft Sailing Skiff Club who join us on the course. Great to see the Clubs working together. This year we will also host a visit by the Cherubs. The concept of clubs working together was emphasized at a recent Flag Offices Dinner hosted by the Sydney Amateurs Club.

Very pleasing to see the boats being worked on during the off season. North Sydney Council has kept us well informed on the works happening around the area. The park has undergone some well needed refurbishment, hopefully this will be completed by the start of the season.

Works were completed on the installation of the Platform Lift to the main entry that takes accessibility into the Club into the 21<sup>st</sup> century. Funds for these works that will see a brighter welcome to the Club have been provided via a Community Building Program grant and the Jim North Trust. Future works will see the toilets upgraded to accessibility standards.

The Flying Bear Café is going well via the hole in the wall and the new deck. Thanks to Emma and Adam Marshall for their investment in the rebuilt Flying Bear Café on the new wharf and I encourage your patronage more than ever at the Café, Foy's restaurant and the SFS bar.

Many thanks to the Sailing Committee, volunteers and members who generously give their time towards supporting the program. And finally, congratulations to John (Steamer) Stanley on his OAM, great to see all his great work recognized at a National and International level.

The club is facing some interesting times with some very big changes on the horizon. Please keep yourself aware of the changes and the reasons behind them.

Bring on summer, sailing, getting wet and please support the SFS.

**Sail On**  
**Terence (Terry) Stewart**  
**Australia IV**  
**Commodore SFS**

## TREASURER'S REPORT 2022 – 2023

Since the Covid plague receded in the rear-view mirror, our new wharf was well and truly bedded in and life generally returned to a more normal rhythm in the FY '22-'23, the club had the opportunity to regain some lost stability that came from the two preceding years.

So, here's the rub.

**The Club made a profit of \$24,258, Pattons after tax, \$3,929 and Consolidated profit \$28,187.** It's unnecessary to go into further detail here as the Financial Statements are contained later in this AGM Report for your review.

It's a less than ideal result, given the year passed without significant upheaval. However, there appears to be a residual reluctance for people to spend on hospitality as they did several years ago. The café deck, known as the Flying Bear has traded very well during the year, but Foys Restaurant and the bar has sputtered along with average results.

Membership has likewise been difficult to attract which has impacted upon the financial result, although plans executed to address that situation did not realise the targets set.

Before someone reminds me, I said that by the end of FY '22-'23 these reports will all make better sense. That remark was made in the context of the upheaval of the previous two years and was made with the expectation of a better financial result. The performance this year, while showing an increase in profit, was not satisfactory given the more stable conditions during the FY '22-'23 period.

I'm sure there are other factors at play in the overall community e.g. cost of living pressures, mortgage stress for many people, habits formed during the turbulent years etc. However, I regard all these more as excuses, and need to be factored into your Clubs operational strategies to overcome and produce a more comfortable financial outcome.

### Post Balance Date Events

I should comment upon the Post Balance Date Events in the context. As stated, discussions have been underway to consider bringing your Club and the Australian 18 Footer League together as a single entity. These have now progressed considerably and a Memorandum of Understanding has been signed as a prelude to taking the concept to the membership of both clubs.

May I emphasise the most important consideration and driver of this is the *long-term sustainability of the 18 footer class in an increasing competitive sailing environment*. It is *not* driven by any financial imperative by either club. That is the fact.

### **Acknowledgements**

As usual, the Club's Board gave me their counsel and support during the '21-'22 FY year and I thank them for this.

May I also thank the Social Committee for their tireless efforts to produce some very welcome financial relief for the much-needed (and appreciated) maintenance of the skiffs. Coral has been the tent pole of support in this for many years. Thank you, Coral and all involved.

The B&B Group's success with the Flying Bear café which, as anyone will know, is trading particularly well. Pat and his staff's energy and dedication to the early starts and good, friendly service provides a great community facility. Well done to all involved.

It's been a privilege to be part of this Club.

**Alan Robertson**  
**Honorary Treasurer.**

## **PATTONS UPDATE 2022 – 2023**

In June the Permission to Lodge (a DA) approval was issued by Maritime following a lengthy assessment of the navigation issues in Careening Cove.

Final acknowledgement from concurrence agencies is pending and we are expecting to lodge the Development Application with Council in the coming weeks.

We expect Council will take around six months to assess the application then Expressions of Interest will be invited to move the development forward.

**William Loader**



## **SOCIAL COMMITTEE REPORT 2022 – 2023**

The SFS Social Committee operates as an official committee under the Articles of the Club. The Board has access to the Committee's financial records.

Where and when possible, the Social Committee is very willing to assist in any way with events and amenities for the benefit of the club and its members.

Sadly since the introduction of Foy's Restaurant, social functions as previously held at the club, have not been encouraged. So our title of "Social Committee" is a misnomer, considering that our main function in recent years has been to provide a small proportion of the much appreciated and greatly needed funds to facilitate the Historic 18 footers fleet which the SFS hosts.

Funds raised by the After Sailing BBQ, Raffles and donated merchandise items, totalled just \$4,000 this past season which has been allocated to each H18ft skiffs that crossed the start line for the 19 scheduled season races and other representational events. I acknowledge with gratitude the volunteers who have given their time and effort to this endeavour.

Maintenance of the skiffs requires dollars and time, and none of the current skippers are of the wealthy category as per previous generations! For example, in readiness for the 2023-2024 season, two of our current fleet "Alruth" and "Yendys" have expended much more than the \$320 and \$512 allocated respectively. Of the eleven jobs effected on "Alruth" three are mentioned here for edification:

1. Renailing (replacing) 100 new copper rove nails.
2. Repair of broken frame in the bow.
3. Stripping exterior of hull and recoating with 2 coats of Everseal and 3 coats of Timbercoat.

Volunteers who are willing to assist the Committee in any capacity are encouraged.

Perhaps there are others who would like to make a contributory donation to preserve the presence of the mighty historic 18 footer skiffs on Sydney Harbour.

If so, please contact the SFS office on   T: 9955 8350  
Hours: 10 a.m. to 2 p.m. Monday to Friday  
E: [info@sydneyflyingsquadron.com.au](mailto:info@sydneyflyingsquadron.com.au)

**Coral Taylor**  
**On behalf of the SFS Social Committee.**

## **MAINTENANCE REPORT 2022 – 2023**

Having completed the Wharf replacement and the refurbished Entry last year no major maintenance works have been undertaken over the past period. The Club's aging infrastructure is under constant maintenance to ensure we have a contemporary environment for us all to enjoy.

To complete the Wharf works the Club borrowed significant funds. As a result, the maintenance budget has been forecast to provide for the regular servicing of the Club's infrastructure to ensure the ongoing operation of the facilities.

When funds become available the Club proposes to upgrade the toilet facilities to complete the accessibility compliance.

**William Loader**

**Sydney Flying Squadron Limited**  
**ABN 70 000 487 230**

**Financial Statements**  
**For the year ended 31 May 2023**

## Directors' Report

### For the Year ended 31 May 2023

Your Directors present their report on the Sydney Flying Squadron Ltd (the Company) for the financial year ended 31 May 2023, and the Auditor's Report.

#### Meeting Attendance:

During the 2023 financial year, twelve (12) meetings of Directors were held where a quorum of four or more Directors were present. Attendances were:

Director	Number of Meetings Eligible to Attend	Number of Meetings Attended
John Winning	12	11
Robert Gordon	12	8
Alan Robertson	12	11
William Loader	12	3
Terry Stewart	12	8
Michael Van Stom	12	8
Donald Buckley	12	9

#### Director Information:

Director / Occupation	Position	Status
John Winning Company Director	President (due for re-election 2024)	Director since Feb 2016 Patton's Board / Sailing Committee / CDI Member
Robert Gordon Ferry Master	Vice President (due for re-election 2024)	Director since Nov 2016
Alan Robertson Advertising Executive	Treasurer (due for re-election 2025)	Director since Nov 2011 Patton's Board
William Loader Project Manager	Director (due for re-election 2024)	Director since May 2016 Patton's Board Sailing Committee
Terry Stewart Retired	Commodore (due for re-election 2025)	Director since Oct 2015 Sailing Committee
Michael Van Stom Providore	Vice Commodore (due for re-election 2023)	Director since Nov 2019
Donald Buckley Maritime Surveyor	Director (due for re-election 2023)	Director since August 2020

### **Subsidiary Company**

The Company controls its wholly owned subsidiary Company, Patton's Slipways Pty Ltd (Patton's). The Directors of the subsidiary Company as at the date of this report are Alan Robertson, William Loader and John Winning.

### **Operating Result**

The profit of the Sydney Flying Squadron Pty Ltd for the financial year ending 2023 after tax is \$24,258; profit for Patton's Slipways Pty Ltd after tax is \$3,929; and Consolidated profit after tax of \$28,187.

### **Significant Changes in the State of Affairs**

There have been no Significant Changes to the State of Affairs of the Sydney Flying Squadron Limited over the 2022 – 2023 financial year period.

### **Review of Operations**

A review of the operations of the Company during the financial year and the results of those operations are as follows:

The Company continued its operations as a registered club during the whole of the financial year. The results of those operations are as disclosed in the financial statements enclosed herein.

### **Principal Activities**

The principal activities of the Company, and its subsidiary Company, during the financial year were the conduct and promotion of a licensed social club for members, conduct of sailing races and commercial property owner. No significant change in the nature of these activities occurred during the year.

### **Post Balance Date Events**

Discussions between Sydney Flying Squadron Ltd (SFS) and the Australian 18 Footers League Ltd (A18s) have been going on for the past few years to consider what it would mean to bring the two clubs together. The underlying themes are:

- There is a lot of history of 18 Footer sailing and racing on Sydney Harbour that exists at the SFS, and in more recent years at the A18s. The efforts of both historians John Stanley and Frank Quealey have been fantastic in building up the library of articles, trophies, etc. This rich history needs to be preserved as a foundation for what is seen as 18 Footer racing on the harbour today.
- A18s sees a strong bond with the SFS with our common goals to continue promoting 18 Footer racing on Sydney harbour. A single brand to do this and utilise a promotional platform will provide a stronger position for 18 footers. This will take advantage of the status of 18 footer racing in both forms to drive support and involvement in the spectacular nature of racing on Sydney harbour - club hospitality, spectator craft, sponsor interest and participation.
- The enormous pressure from the multiplicity of sailing classes today makes it imperative to market, promote and leverage the brand attributes of the 18 footer class to ensure its longevity as a sport suitable for both men and women to pursue.
- Operating the two clubs as one entity will provide a stronger balance sheet for both clubs. There will be operating efficiencies that will assist both clubs to improve their bottom line financial results.

Both the SFS and A18s boards have the view it makes logical sense to bring the two clubs together. There are a number of formal approvals required by both boards, members, and the authorities. Work has commenced to amalgamate the two clubs together into one entity with the aim of completing the amalgamation in the 2024 financial year.

There have been no other circumstances or events which could significantly affect or may significantly affect the operations of the Company, the result of those operations, or the state of affairs of the Company in future years.

## **Future Developments**

1. The wharf has been completely re-built with additional works to support the balcony and rear façade. The café has a new fit-out and with take-aways operating off the park. We look forward to many sailing and social events on the wharf along with the return of the ferry.
2. You'll have noticed a major upgrade to the front entry of the club, with an accessible platform lift. This is a major step in upgrading the club to disabled access standards. The toilets are next on the list for upgrade and the club will be applying for additional grants to this end as soon as practicable – funds permitting.
3. The second Development Application for Patton's Slipways has been lodged with the Dept of Planning. The concerns raised by our neighbours have been addressed. We anticipate a favourable outcome and look forward to an upgraded facility that will benefit the club for many more years.

## **Environmental Issues**

The Company's operations are subject to significant environmental regulation under the laws of the Commonwealth and/or of a State or Territory including:

- Food Act 2003
- Food Regulations 2004
- Public Health Act 1991

## **Directors' Benefits**

Since the end of the financial year, no Director has received or become entitled to receive a benefit (other than a benefit included in the aggregate amount of emoluments received or due and receivable by Directors shown in the accounts or received as the fixed salary of a full-time employee of the Company) by reason of a contract made by the Company or by a related corporation with the Directors or with a firm of which he is a member, or with a company in which he has a substantial financial interest, apart from William Loader, sole owner of Architectural & Maritime Design, provider of Project Management Services for the Patton's redevelopment.

### **Indemnifying Officer or Auditor**

No indemnities have been given or agreed to be given or insurance premiums paid or agreed to be paid, during or since the end of the financial year, to any person who is or has been an officer or auditor of the Company.

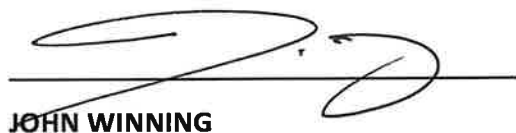
### **Proceedings on Behalf of Company**

No person has applied for leave of Court to bring proceedings on behalf of the Company or intervene in any proceedings to which the Company is a party for the purpose of taking responsibility on behalf of the Company for all or any part of those proceedings. The Company was not a party to any such proceedings during the year.

### **Auditors Independence Declaration**

A copy of the Auditor's Independence Declaration as required under section 307C of the *Corporations Act 2001* has been included.

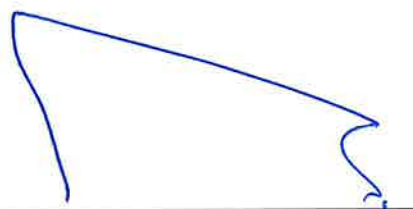
Signed in accordance with a resolution of the Board of Directors:



**JOHN WINNING**

**Director and President**

**Date: 10 October 2023**



**ALAN ROBERTSON**

**Director and Treasurer**

**Date: 10 October 2023**



# Auditor's Independence Declaration

## **ROBERTSON & GREENWOOD PTY LTD**

CHARTERED ACCOUNTANTS  
ABN: 46 607 764 054

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The Board of Directors  
Sydney Flying Squadron Limited  
76 McDougall Street  
MILSONS POINT NSW 2061

Dear Sir/Madam

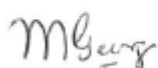
**RE: SYDNEY FLYING SQUADRON LIMITED**

### **Auditor's Independence Declaration Under Section 307C of The Corporations Act 2001**

As auditor for Sydney Flying Squadron Limited for the year ended 31 May 2023 I declare that, to the best of my knowledge and belief, there have been:

- (i) no contraventions of the independence requirements of the Corporations Act 2001 in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

ROBERTSON & GREENWOOD  
Chartered Accountants



Mathew George

Baulkham Hills, NSW  
13<sup>th</sup> October, 2023

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Suite 211, 12 Century Circuit  
"Norwest Central"  
Baulkham Hills NSW 2153  
Telephone: 9680 8600

P.O. Box 8312  
Baulkham Hills NSW 2153  
Email: Mathew@randg.com.au  
Facsimile: 9680 9755

PSC: Liability is limited by a Scheme approved under Professional Standards Legislation

# Income Statement

For the year ended 31 May 2023

		Economic Entity (Club & Patton's)		Parent Entity (Club)	
	Note	2023 \$	2022 \$	2023 \$	2022 \$
Sales revenue		<b>773,807</b>	615,805	<b>773,807</b>	615,805
Cost of sales		<b>(516,708)</b>	(426,614)	<b>(516,708)</b>	(426,614)
<b>Gross profit</b>		<b>257,099</b>	189,191	<b>257,099</b>	189,191
Other revenue		<b>511,118</b>	633,189	<b>282,065</b>	391,522
<b>Total revenue</b>		<b>768,217</b>	822,380	<b>539,164</b>	580,713
Administration expenses		<b>(102,621)</b>	(96,633)	<b>(84,000)</b>	(78,022)
Finance costs		<b>(55,808)</b>	(23,488)	<b>(49,629)</b>	(19,623)
Other expenses from ordinary activities		<b>(580,469)</b>	(726,078)	<b>(381,277)</b>	(505,600)
<b>Total expenses</b>		<b>(738,898)</b>	(846,199)	<b>(514,906)</b>	(603,245)
<b>Profit/(Loss) before tax</b>	2	<b>29,319</b>	(23,819)	<b>24,258</b>	(22,532)
Income tax expense	3	<b>(1,132)</b>	(381)	-	-
<b>Profit/(Loss) attributable to members of the entity</b>		<b>28,187</b>	(24,200)	<b>24,258</b>	(22,532)

The above Income Statement should be read in conjunction with the accompanying notes.

# Balance Sheet

As at 31 May 2023

		Economic Entity (Club & Patton's)		Parent Entity (Club)	
	Note	2023	2022	2023	2022
		\$	\$	\$	\$
<b>Current assets</b>					
Cash and cash equivalents	4	87,045	26,518	81,944	18,911
Trade and other receivables	5	63,330	142,306	14,332	97,110
Inventories	6	20,495	27,229	20,495	27,228
Other assets	7	54,274	44,382	6,960	469
<b>Total current assets</b>		<b>225,144</b>	<b>240,435</b>	<b>123,731</b>	<b>143,718</b>
<b>Non-current assets</b>					
Receivables	8	-	-	324,315	269,315
Property, plant and equipment	9	7,056,844	6,937,768	1,060,577	944,531
Investments	10	-	-	5,614,000	5,614,000
<b>Total non-current assets</b>		<b>7,056,844</b>	<b>6,937,768</b>	<b>6,998,892</b>	<b>6,827,846</b>
<b>Total assets</b>		<b>7,281,988</b>	<b>7,178,203</b>	<b>7,122,623</b>	<b>6,971,564</b>
<b>Current liabilities</b>					
Trade and other payables	11	99,794	302,290	29,982	179,657
Tax liabilities	13	4,968	-	3,350	-
Provisions	14	377	2,885	377	2,885
<b>Total current liabilities</b>		<b>105,139</b>	<b>305,175</b>	<b>33,709</b>	<b>182,542</b>
<b>Non-current liabilities</b>					
Borrowings	12	798,035	522,401	798,035	522,401
<b>Total non-current liabilities</b>		<b>798,035</b>	<b>522,401</b>	<b>798,035</b>	<b>522,401</b>
<b>Total liabilities</b>		<b>903,174</b>	<b>827,576</b>	<b>831,744</b>	<b>704,943</b>
<b>Net assets</b>		<b>6,378,814</b>	<b>6,350,627</b>	<b>6,290,879</b>	<b>6,266,621</b>
<b>Equity</b>					
Equity	15	-	-	-	-
Reserves	16	5,543,551	5,543,551	5,631,687	5,631,687
Retained earnings		835,263	807,076	659,192	634,934
<b>Total Equity</b>		<b>6,378,814</b>	<b>6,350,627</b>	<b>6,290,879</b>	<b>6,266,621</b>

The above Balance Sheet should be read in conjunction with the accompanying notes.

## Statement of Changes in Equity

For year ended 31 May 2022

Note	Parent Entity (Club)			Total \$
	Retained Earnings \$	Asset Revaluation Reserve \$	General Reserve \$	
Balance at 1 June 2021	657,466	2,999,329	32,358	3,689,153
Profit/(Loss) attributable to members	(22,532)	-	-	(22,532)
Revaluation increment	-	2,600,000	-	2,600,000
Sub-total	(22,532)	2,600,000	-	2,577,468
Balance at 31 May 2022	634,934	5,599,329	32,358	6,266,621

For the year ended 31 May 2023

Note	Parent Entity (Club)			Total \$
	Retained Earnings \$	Asset Revaluation Reserve \$	General Reserve \$	
Balance at 1 June 2022	634,934	5,599,329	32,358	6,266,621
Profit/(Loss) attributable to members	24,258	-	-	24,258
Revaluation increment	-	-	-	-
Sub-total	24,258	-	-	24,258
Balance at 31 May 2023	659,192	5,599,329	32,358	6,290,879

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

## Statement of Changes in Equity (cont.)

For year ended 31 May 2022

Note	Economic Entity (Club & Patton's)			Total \$
	Retained Earnings \$	Asset Revaluation Reserve \$	General Reserve \$	
Balance at 1 June 2021	831,276	2,911,193	32,358	3,774,827
Profit/(Loss) attributable to members	(24,200)	-	-	(24,200)
Revaluation increment	-	2,600,000	-	2,600,000
Sub-total	(24,200)	2,600,000	-	2,575,800
Balance at 31 May 2022	807,076	5,511,193	32,358	6,350,627

For the year ended 31 May 2023

Note	Economic Entity (Club & Patton's)			Total \$
	Retained Earnings \$	Asset Revaluation Reserve \$	General Reserve \$	
Balance at 1 June 2022	807,076	5,511,193	32,358	6,350,627
Profit/(Loss) attributable to members	28,187	-	-	28,187
Revaluation increment	-	-	-	-
Sub-total	28,187	-	-	28,187
Balance at 31 May 2023	835,263	5,511,193	32,358	6,378,814

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

# Cash Flow Statement

For the year ended 31 May 2023

		Economic Entity (Club & Patton's)	
	Note	2023 \$	2022 \$
<b>Cash flows from operating activities</b>			
Receipts from customers		1,243,059	1,192,620
Payments to suppliers and employees		(1,270,586)	(994,568)
Interest received		161	105
Other receipts		41,705	56,269
Finance costs		(55,807)	(23,488)
<b>Net cash (used in)/provided by operating activities</b>	19	<b>(41,468)</b>	230,938
<b>Cash flows from investing activities</b>			
Payment for property, plant and equipment		(173,639)	(690,003)
<b>Net cash (used in) investing activities</b>		<b>(173,639)</b>	(690,003)
<b>Cash flows from financing activities</b>			
Proceeds from borrowings		352,160	416,450
Repayment of borrowings		(76,526)	(51,657)
<b>Net cash provided by financing activities</b>		<b>275,634</b>	364,793
Net increase/(decrease) in cash held		60,527	(94,272)
Cash at beginning of year		26,518	120,790
<b>Cash at end of year</b>	4	<b>87,045</b>	26,518

The above Cash Flow Statement should be read in conjunction with the accompanying notes.

# Notes to Financial Statements

For the year ended 31 May 2023

## Note 1: Statement of Significant Accounting Policies

The Financial Report is a general purpose financial report prepared to satisfy the financial report preparation requirements of the *Corporations Act 2001*. The Directors have determined that the Company is a reporting entity.

Sydney Flying Squadron Limited is a Company limited by guarantee, incorporated and domiciled in Australia.

### Basis of preparation

The report has been prepared in accordance with the requirements of the *Corporations Act 2001*, Australian Accounting Standards, Australian Accounting Interpretations and other authoritative pronouncements of the Australian Accounting Standards Board (AASB).

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in a financial report containing relevant and reliable information about transactions, events and conditions to which they apply. Compliance with Australian Accounting Standards ensures that the financial statements and notes also comply with International Financial Reporting Standards

The financial report was authorised for issue on 10 October 2023 by the Board of Directors.

### Reporting basis and conventions

The financial report has been prepared on an accruals basis and is based on historical costs modified by the revaluation of selected non-current assets, and financial assets and financial liabilities for which the fair value basis of accounting has been applied.

The following is a summary of the material accounting policies adopted by the Company in the preparation of the financial report. The accounting policies have been consistently applied, unless otherwise stated.

### Accounting policies

#### a. Income tax

The charge for current income tax expense is based on the profit for the year adjusted for any non-assessable or disallowed items. It is calculated using the tax rates that have been enacted or substantially enacted at the balance date.

Deferred tax is accounted for using the balance sheet liability method in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. No deferred income tax will be recognised from the initial recognition of an asset or liability, excluding a business combination, where there is no effect on accounting or taxable profit or loss.

Deferred tax is calculated at the tax rates that are expected to apply to the period when the asset is realised or liability is settled. Deferred tax is credited in the income statement except where it relates to items that may be credited directly to equity, in which case the deferred tax is adjusted directly against equity.

## **Note 1: Statement of Significant Accounting Policies (cont.)**

### **a. Income tax (cont.)**

Deferred income tax assets are recognised to the extent that it is probable that future tax profits will be available against which deductible temporary differences can be utilised.

The amount of benefits brought to account or which may be realised in the future is based on the assumption that no adverse change will occur in income taxation legislation and the anticipation that the Company will derive sufficient future assessable income to enable the benefit to be realised and comply with the conditions of deductibility imposed by the law.

### **b. Inventories**

Inventories are measured at the lower of cost and net realisable value. Cost is assigned on an average cost basis and includes supplier's invoice price, import duties, shipping charges, insurance and other acquisition costs where applicable and bringing them to their existing condition and location.

### **c. Property, Plant and Equipment**

Each class of property, plant and equipment is carried at cost or Directors' valuation less, where applicable, any accumulated depreciation.

#### **(i) Property**

Freehold land and buildings are carried at Directors' valuation.

#### **(ii) Plant and Equipment**

Plant and equipment are measured on the cost basis. The carrying amount of plant and equipment is reviewed annually by Directors to ensure it is not in excess of the recoverable amount from those assets. The recoverable amount is assessed on the basis of the expected net cash flows that will be received from the assets employment and subsequent disposal. The expected net cash flows have been discounted to their present values in determining recoverable amounts.

#### **(iii) Depreciation**

The depreciable amount of all fixed assets, excluding freehold land, is depreciated on a diminishing value basis over their useful lives to the Company commencing from the time the asset is held ready for use.

<b>Class of Fixed Asset</b>	<b>Depreciation Rate</b>
Buildings and Leasehold Improvements	2.5% - 10%
Plant and equipment	7.5% - 15%
Computers	25% - 40%
Other plant and equipment	7.5% - 15%

The useful lives and residual values of assets are reviewed, and adjusted if appropriate, at each balance sheet date.



## **Note 1: Statement of Significant Accounting Policies (cont.)**

### **c. Property, Plant and Equipment (cont.)**

The carrying amount of an asset is written down immediately to its recoverable amount if the carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposal of assets are determined by comparing proceeds with the carrying amount. These gains or losses are included in the income statement.

### **d. Leases**

Leases are classified as finance leases where the terms of the lease transfer substantially all the risks and benefits incidental to the ownership of the leased asset, but not the legal ownership, to the lessee. All other leases are treated as operating leases.

Finance leases are capitalised by recording an asset and a liability at the lower of the amounts equal to the fair value of the leased property or the present value of the minimum lease payments, including any guaranteed residual values. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period.

### **e. Employee Benefits**

Provision is made for the Company's liability for employee benefits arising from services rendered by employees to balance date. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled, plus related on-costs. Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits.

### **f. Investments in Associates**

Investments in associate companies are recognised in the financial statements by applying the equity method of accounting. The equity method of accounting recognises the Company's share of post-acquisition reserves of its associates.

### **g. Provisions**

Provisions are recognised when the Company has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

### **h. Cash and Cash Equivalents**

Cash and cash equivalents include cash on hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts, if any, are shown within short-term borrowings in current liabilities on the balance sheet.

### **i. Revenue**

Revenue from the sale of goods is recognised upon the delivery of goods to customers.

Interest revenue is recognised on a proportional basis taking into account the interest rates applicable to the financial assets.

All revenue is stated net of the amount of goods and services tax (GST).

## **Note 1: Statement of Significant Accounting Policies (cont.)**

### **j. Borrowing Costs**

Borrowing costs directly attributable to the acquisition, construction or production of assets that necessarily take a substantial period of time to prepare for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

### **k. Impairment of Assets**

At each reporting date, the Company reviews the carrying values of its tangible and intangible assets to determine whether there is any indication that those assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of its fair value less costs to sell and its value in use, is compared to the carrying value of the asset. Any excess of the asset's carrying value over its recoverable amount is expensed to the income statement.

### **l. Goods and Services Tax (GST)**

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the balance sheet are shown inclusive of GST.

Cash flows are presented in the cash flow statement on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

### **m. Comparative Figures**

Comparative figures have been adjusted to conform to changes in presentation for the current financial year where required by accounting standards or as a result of changes in accounting policy.

### **n. Critical Accounting Estimates and Judgments**

In application of the Company's accounting policies, management is required to make judgments, estimates and assumptions about the carrying value of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgments. Actual results may vary from these estimates. The estimates and assumptions are reviewed on an ongoing basis.

Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or the period of revision and future periods if the revision affects both current and future periods.

### **o. New Accounting Policies**

There were no new accounting policies issued or adopted during the period.

## Note 2: Profit from ordinary activities

	Economic Entity (Club & Patton's)		Parent Entity (Club)	
	2023	2022	2023	2022
	\$	\$	\$	\$
<b>Profit/(Loss) from ordinary activities before income tax has been determined after:</b>				
<b>a Expenses</b>				
Depreciation of property, plant and equipment	54,562	78,443	50,617	73,246
Auditor remuneration	15,000	15,200	12,000	12,000
<b>b Revenue and net gains</b>				
Membership Fees	48,701	62,333	48,701	62,333

## Note 3: Income tax expense

Operating profit/(loss) before income tax	29,319	(23,819)	24,258	(22,532)
Prima facie income tax expense/(benefit) calculated 30% (2022: 30%)	8,796	(7,146)	6,065	(5,633)
Less income tax expense/(benefit) not brought to account at balance date	(7,664)	6,765	(6,065)	5,633
<b>Total income tax expense/(benefit)</b>	<b>1,132</b>	<b>381</b>	<b>-</b>	<b>-</b>

## Note 4: Cash and cash equivalents

Cash on hand and at bank	87,045	26,518	81,944	18,911
	<b>87,045</b>	<b>26,518</b>	<b>81,944</b>	<b>18,911</b>

### a. Reconciliation of cash

Cash at the end of the financial year as shown in the cash flow statement is reconciled to items in the balance sheet as follows:

Cash and cash equivalents	87,045	26,518	81,944	18,911
	<b>87,045</b>	<b>26,518</b>	<b>81,944</b>	<b>18,911</b>

## Note 5: Trade and other receivables

	Economic Entity (Club & Patton's)		Parent Entity (Club)	
	2023	2022	2023	2022
	\$	\$	\$	\$
<b>Current</b>				
Trade receivables	<b>63,330</b>	142,306	<b>14,332</b>	97,110
	<b>63,330</b>	142,306	<b>14,332</b>	97,110

## Note 6: Inventories

<b>Current</b>				
Stock on hand	<b>20,495</b>	27,229	<b>20,495</b>	27,228
	<b>20,495</b>	27,229	<b>20,495</b>	27,228

## Note 7: Other assets

<b>Current</b>				
Prepayments and other receivables	<b>54,274</b>	44,382	<b>6,960</b>	469
	<b>54,274</b>	44,382	<b>6,960</b>	469

## Note 8: Receivables

<b>Non-current</b>				
Loan receivable - unsecured	-	-	<b>324,315</b>	269,315
	-	-	<b>324,315</b>	269,315

## Note 9: Property, plant and equipment

	Economic Entity (Club & Patton's)		Parent Entity (Club)	
	2023	2022	2023	2022
	\$	\$	\$	\$
<b>Land &amp; buildings</b>				
Freehold land and buildings at:				
Directors' valuation 2022	5,600,000	5,600,000	-	-
Redevelopment Project	373,209	979,407	-	606,199
Plus: additions	6,975	-	-	-
Total Land & buildings	5,980,184	6,579,407	-	606,199
<b>Leasehold improvements</b>				
Leasehold improvements at cost	1,095,620	1,095,620	1,058,394	1,058,394
Plus: additions	30,887	-	30,887	-
Less: accumulated depreciation	(828,941)	(798,027)	(806,472)	(779,270)
Total Leasehold improvements	297,566	297,593	282,809	279,124
<b>Furniture and fittings</b>				
Furniture and fittings at cost	677,125	673,005	580,080	575,960
Plus: additions	-	4,120	-	4,120
Less: accumulated depreciation	(629,226)	(617,290)	(532,714)	(520,872)
Total Furniture and fittings	47,899	59,835	47,366	59,208
<b>Plant and equipment</b>				
Plant and equipment at cost	118,020	93,620	83,502	59,102
Plus: additions	-	24,400	-	24,400
Less: accumulated depreciation	(118,020)	(118,020)	(83,502)	(83,502)
Total Plant and equipment	-	-	-	-
<b>Motor boats</b>				
Motor boats at cost	61,665	61,665	-	-
Less: accumulated depreciation	(60,872)	(60,732)	-	-
Total Motor boats	793	933	-	-
<b>Wharf refurbishment</b>				
Wharf refurbishment at cost	602,199	-	602,199	-
Plus: additions	90,822	-	90,822	-
Less: accumulated depreciation	(8,449)	-	(8,449)	-
Total Wharf refurbishment	684,572	-	684,572	-
<b>Lift installation</b>				
Lift installation at cost	4,000	-	4,000	-
Plus: additions	44,955	-	44,955	-
Less: accumulated depreciation	(3,125)	-	(3,125)	-
Total Lift installation	45,830	-	45,830	-
<b>Total property, plant and equipment</b>	<b>7,056,844</b>	<b>6,937,768</b>	<b>1,060,577</b>	<b>944,531</b>

(i) On 24 May 2022, freehold land and buildings held by Patton's were revalued by an independent valuer. The fair value of freehold land and buildings was determined to be \$5,600,000 (2022: \$5,600,000).

(ii) The valuation was made in accordance with a policy of regular revaluation by the Directors to reflect the market value of its investments and also due to the Club increasing borrowings to fund wharf refurbishment.

## Note 10: Investments

Shares held in subsidiary company	-	-	<b>5,614,000</b>	5,614,000
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(i) The basis of valuation of the Company's investment in its subsidiary company was fair market value as determined by the Directors.

## Note 11: Trade and other payables

	Economic Entity (Club & Patton's)		Parent Entity (Club)	
	2023	2022	2023	2022
	\$	\$	\$	\$
<b>Current</b>				
Trade payables	<b>84,036</b>	283,731	<b>28,324</b>	175,198
PAYG withholding payable	<b>1,143</b>	2,405	<b>1,143</b>	2,405
Rental Bond Received	<b>14,100</b>	14,100	-	-
Sundry payables and accrued expenses	<b>515</b>	2,054	<b>515</b>	2,054
	<b>99,794</b>	302,290	<b>29,982</b>	179,657

## Note 12: Borrowings

<b>Non-current</b>				
Other persons – secured	<b>798,035</b>	522,401	<b>798,035</b>	522,401
	<b>798,035</b>	522,401	<b>798,035</b>	522,401
Total current and non-current secured liabilities:				
Other persons	<b>798,035</b>	522,401	<b>798,035</b>	522,401
	<b>798,035</b>	522,401	<b>798,035</b>	522,401

The loan facilities are secured by the following:

- First Registered Equitable Mortgage by Sydney Flying Squadron Limited;
- First Registered Equitable Mortgage by Patton's Slipways Pty Ltd; and
- First Registered Mortgage by Patton's Slipways Pty Ltd over Non-Residential Property located at 62 Willoughby Street, Kirribilli NSW 2061.

## Note 13: Tax Liabilities

GST payable	<b>3,836</b>	-	<b>3,350</b>	-
Income tax payable	<b>1,132</b>	-	-	-
	<b>4,968</b>	-	<b>3,350</b>	-

## Note 14: Provisions

<b>Current</b>				
Employee benefits	<b>377</b>	2,885	<b>377</b>	2,885

## Note 15: Equity

### a. Capital

The Company is limited by guarantee and as such there is no issued capital.

## Note 16: Reserves

	Economic Entity (Club & Patton's)		Parent Entity (Club)	
	2023	2022	2023	2022
	\$	\$	\$	\$
<b>a. General Reserve</b>				
Victor Everson Trust	<b>32,358</b>	32,358	<b>32,358</b>	32,358

The general reserve was used in prior years to record amounts set aside to fund the future expansion of the Company

### b. Asset Revaluation Reserve

The asset revaluation reserve records revaluations of non-current assets.

	<b>5,511,193</b>	5,511,193	<b>5,599,329</b>	5,599,329
<b>Total Reserves</b>	<b>5,543,551</b>	5,543,551	<b>5,631,687</b>	5,631,687

## Note 17: Events after the balance sheet date

Discussions between Sydney Flying Squadron Ltd (SFS) and the Australian 18 Footers League Ltd (A18s) have been going on for the past few years to consider what it would mean to bring the two clubs together. The underlying themes are:

- There is a lot of history of 18 Footer sailing and racing on Sydney Harbour that exists at the SFS, and in more recent years at the A18s. The efforts of both historians John Stanley and Frank Quealey have been fantastic in building up the library of articles, trophies, etc. This rich history needs to be preserved as a foundation for what is seen as 18 Footer racing on the harbour today.
- A18s sees a strong bond with the SFS with our common goals to continue promoting 18 Footer racing on Sydney harbour. A single brand to do this and utilise a promotional platform will provide a stronger position for 18 footers. This will take advantage of the status of 18 footer racing in both forms to drive support and involvement in the spectacular nature of racing on Sydney harbour - club hospitality, spectator craft, sponsor interest and participation.
- The enormous pressure from the multiplicity of sailing classes today makes it imperative to market, promote and leverage the brand attributes of the 18 footer class to ensure its longevity as a sport suitable for both men and women to pursue.
- Operating the two clubs as one entity will provide a stronger balance sheet for both clubs. There will be operating efficiencies that will assist both clubs to improve their bottom line financial results.

Both the SFS and A18s boards have the view it makes logical sense to bring the two clubs together. There are a number of formal approvals required by both boards, members, and the authorities. Work has commenced to amalgamate the two clubs together into one entity with the aim of completing the amalgamation in the 2024 financial year.

There have been no other circumstances or events which could significantly affect or may significantly affect the operations of the Company, the result of those operations, or the state of affairs of the Company in future years.

## Note 18: Contingent liabilities

Bank guarantees	<b>798,035</b>	522,401	<b>798,035</b>	522,401
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## Note 19: Cash flow information

	<b>Economic Entity (Club &amp; Patton's)</b>	
	<b>2023</b>	<b>2022</b>
	<b>\$</b>	<b>\$</b>
<b>Reconciliation of Cash Flow from Operations with Profit from Ordinary Activities after Income Tax</b>		
Profit/(Loss) from ordinary activities after income tax	<b>28,187</b>	(24,200)
<b>Non-cash flows in profit from ordinary activities:</b>		
Depreciation	<b>54,564</b>	78,443
<b>(Increase)/Decrease in Assets:</b>		
Trade and other receivables	<b>78,976</b>	59,913
Inventories	<b>6,734</b>	(851)
Other assets	<b>(9,892)</b>	9,986
<b>Increase/(Decrease) in Liabilities:</b>		
Trade and other payables	<b>(202,497)</b>	113,613
Provisions	<b>(2,508)</b>	(12,570)
Other liabilities	<b>4,968</b>	6,604
<b>Cash Flows (used in)/from operating activities</b>	<b>(41,468)</b>	230,938

## Note 20: Commitment for Capital Expenditure

Since balance date the Company has not entered into any commitments for capital expenditure.

## Note 21: Company Details

The registered office and principal place of business of the Company is:

Sydney Flying Squadron Limited  
76 McDougall Street  
MILSONS POINT NSW 2061

## Directors' declaration

The Directors have determined that the Company is a reporting entity and that this general purpose financial report should be prepared in accordance with the accounting policies described in Note 1 to the financial statements.

The Directors of the Company declare that:

1. The financial statements and notes, as set out in pages 18 to 33 are in accordance with the *Corporations Act 2001* and:
  - a. comply with Accounting Standards and the *Corporations Regulations 2001*; and
  - b. give a true and fair view of the Company's financial position as at 31 May 2023 and of its performance for the year ended on that.
2. In the opinion of the Directors there are reasonable grounds, at the date of this statement, to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.



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Director: JOHN WINNING  
Dated this 10 October 2023



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Director: ALAN ROBERTSON  
Dated this 10 October 2023

# Audit Report

## ROBERTSON & GREENWOOD CHARTERED ACCOUNTANTS

MATHEW GEORGE

IAN ROBERTSON  
CONSULTANT

### Independent Auditor's Report To the Members of Sydney Flying Squadron Limited

#### Scope

We have audited the financial report, being the Directors Declaration, Statement of Financial Performance, Statement of Financial Position, Statement of Cash Flows and Notes to the Financial Statements of Sydney Flying Squadron Limited for the financial year ended 31 May 2023.

The company's directors are responsible for the financial report. We have conducted an independent audit of the financial report in order to express an opinion on it to the members of the company.

Our audit has been conducted in accordance with Australian Auditing Standards to provide reasonable assurance whether the financial report is free of material misstatement. Our procedures included examination, on a test basis, of evidence supporting the amounts and other disclosures in the financial report, and the evaluation of accounting policies and significant accounting estimates. These procedures have been undertaken to form an opinion whether, in all material respects, the financial report is presented fairly in accordance with Accounting Standards and other mandatory professional reporting requirements so as to present a view which is consistent with our understanding of the company's financial position and performance as represented by the results of its operations and its cash flows.

The audit opinion expressed in this report has been formed on the above basis.

#### Independence

In accordance with ASIC Class Order 05/83, we declare to the best of our knowledge and belief that the auditor's independence declaration has not changed as at the date of providing our audit opinion.

#### Audit opinion


In our opinion, the financial report of Sydney Flying Squadron Limited for the year ended 31 May 2023 is in accordance with:

1. the Corporations Act 2001 so as to:
  - (a) give a true and fair view of the entity's financial position as at 31 May 2023 and of its performance for the year ended on that date; and
  - (b) comply with Accounting Standards and the Corporations Regulations; and
2. other mandatory professional reporting requirements.

#### Emphasis of Matter

Sydney Flying Squadron agreed on a Management Agreement with Flying Bear Pty Ltd in December 2021 but it is noted that the agreement is not yet signed and is awaiting approval from Liquor & Gaming NSW. The terms of the agreement have been followed since that date and the financials have been prepared in the expectation that the agreement will be ratified.

Dated this 13th day of October, 2023



Mathew George  
Registered Company Auditor  
Robertson & Greenwood  
Chartered Accountants

Suite 211, 12 Century Circuit  
"Norwest Central"  
Baulkham Hills NSW 2153  
P.O. Box 8312  
Baulkham Hills BC NSW 2153

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Facsimile: 9680 9755  
Email: admin@randg.com.au

**SYDNEY FLYING SQUADRON LIMITED**  
**(ABN 70 000 487 230)**  
**PROFIT & LOSS STATEMENT**  
**FOR THE YEAR ENDED 31 MAY 2023**

	<b>2023</b>	<b>2022</b>
	<b>\$</b>	<b>\$</b>
<b>Trading Income</b>		
Bar Sales	<b>773,807</b>	615,805
<b>Total Trading Income</b>	<b>773,807</b>	615,805
<b>Less: Cost of Sales</b>		
Opening Stock	<b>27,229</b>	26,378
Cost of Bar Sales	<b>509,974</b>	427,465
	<b>537,203</b>	453,843
<b>Less:</b>		
Closing Stock	<b>(20,495)</b>	(27,229)
<b>Cost of Sales</b>	<b>516,708</b>	426,614
<b>Gross Profit from Trading</b>	<b>257,099</b>	189,191

**SYDNEY FLYING SQUADRON LIMITED****(ACN 000 487 230)****PROFIT & LOSS STATEMENT (Cont.)****FOR THE YEAR ENDED 31 MAY 2023**

	<b>2023</b>	<b>2022</b>
	<b>\$</b>	<b>\$</b>
<b>Income</b>		
Gross Profit from Trading	<b>257,099</b>	189,191
Grant/Bequests Received	<b>10,000</b>	6,000
Management Fees	<b>60,000</b>	90,000
Interest Received	<b>60</b>	3
Membership Fees	<b>48,701</b>	62,333
Government Grants – COVID-19	<b>-</b>	42,856
Kitchen Rent	<b>142,927</b>	127,516
Grant and Sponsorship Received	<b>-</b>	41,000
Other Income	<b>20,377</b>	21,814
<b>Total income</b>	<b>539,164</b>	<b>580,713</b>
<b>Expenses</b>		
Accountancy & Bookkeeping	<b>60,000</b>	60,000
Administrative Fees	<b>-</b>	2,357
Advertising and Promotion	<b>2,408</b>	1,875
Audit Fees	<b>12,000</b>	12,000
Annual Leave	<b>(2,508)</b>	(12,571)
Bank Fees and Charges	<b>8,447</b>	17,736
Boat Fuel	<b>915</b>	-
Cleaning & Rubbish Removal	<b>32,404</b>	13,659
Consultants Fees	<b>7,828</b>	23,876
Computer	<b>6,449</b>	6,659
Depreciation	<b>50,618</b>	73,246
Electricity & Gas	<b>19,712</b>	9,057
Events & Functions	<b>273</b>	-
General	<b>3,233</b>	1,339
Filing Fees	<b>310</b>	914
Insurances	<b>65,200</b>	68,333
Interest	<b>49,629</b>	19,623
Legal Fees	<b>3,840</b>	-
Marketing	<b>23,917</b>	23,809

**SYDNEY FLYING SQUADRON LIMITED****(ACN 000 487 230)****PROFIT & LOSS STATEMENT (Cont.)****FOR THE YEAR ENDED 31 MAY 2023**

	<b>2023</b>	<b>2022</b>
	<b>\$</b>	<b>\$</b>
<b>Expenses (continued)</b>		
Office Expenses	<b>1,545</b>	3,553
Pest Control	<b>3,073</b>	3,045
Postage	<b>218</b>	579
Printing & Stationery	<b>2,211</b>	3,188
Rates & Land Taxes	<b>32,796</b>	9,726
Rebate Expenses	-	22,655
Rent on Equipment, Land & Buildings & Rates	<b>2,596</b>	33,322
Repairs & Maintenance	<b>54,752</b>	60,962
Sailing Promotion & Expenses	<b>6,643</b>	22,380
Security	<b>8,060</b>	2,878
Staff Uniforms	-	-
Subscriptions & Licenses	<b>5,956</b>	5,245
Superannuation	<b>4,515</b>	15,847
Telephone	<b>1,580</b>	376
Valuation fees	-	7,000
Wages	<b>46,286</b>	90,577
<b>Total Expenses</b>	<b>514,906</b>	603,245
<b>Profit/(Loss) from Ordinary Activities</b>		
<b>Before Income Tax</b>	<b>24,258</b>	(22,532)

**SYDNEY FLYING SQUADRON LIMITED**  
**COMPILATION REPORT**  
**FOR THE YEAR ENDED 31 MAY 2023**

We have compiled the accompanying financial report of Sydney Flying Squadron Limited, which comprises the Balance Sheet as at 31 May 2023, Income Statement, Statement of Changes in Equity and Cash Flow Statements for the year then ended, a summary of significant accounting policies and other explanatory notes. The specific purpose for which the financial report has been prepared is set out in Note 1 to the financial report.

The Directors of Sydney Flying Squadron Limited are solely responsible for the information contained in the financial report and have determined that the basis of accounting used in Note 1 to the financial report is appropriate to meet their needs and for the purpose that the financial report was prepared.

On the basis of information provided by the Directors of Sydney Flying Squadron Limited, we have compiled the accompanying financial report in accordance with the basis of accounting in Note 1 to the financial report and APES 315: Compilation of Financial Information.

Our procedures use accounting expertise to collect, classify and summarise the financial information, which the Directors provided, in compiling the financial report. Our procedures do not include verification or validation procedures. No audit or review has been performed and accordingly no assurance is expressed.

The financial report was compiled exclusively for the benefit of the Directors of Sydney Flying Squadron Limited. We do not accept responsibility to any other person for the contents of the financial report.



Sam Danieli  
A D Danieli  
Chartered Accountants

Dated this 10 October 2023

**PATTON'S SLIPWAYS PTY LTD**  
**(A.C.N. 000 070 271)**  
**PROFIT & LOSS STATEMENT**  
**FOR THE YEAR ENDED 31 MAY 2023**

	<b>2023</b>	<b>2022</b>
	<b>\$</b>	<b>\$</b>
<b>Income</b>		
Interest Received	<b>101</b>	102
Rents and Outgoings Received	<b>228,951</b>	241,565
<b>Total Income</b>	<b>229,052</b>	241,667
<b>Expenses</b>		
Accounting	<b>18,000</b>	18,000
Audit Fees	<b>3,000</b>	3,200
Bank Fees and Charges	<b>250</b>	125
Consultants	<b>8,093</b>	3,745
Depreciation	<b>3,946</b>	5,196
Filing Fees	<b>545</b>	531
General Expenses	<b>620</b>	612
Insurance	<b>75,455</b>	66,521
Interest	<b>6,179</b>	3,866
Management Fees	<b>60,000</b>	90,000
Rates & Land Taxes	<b>20,702</b>	20,948
Rent – Waterways	<b>18,514</b>	15,666
Registration & License Fees	<b>3,942</b>	5,612
Repairs & Maintenance	<b>4,151</b>	8,266
Subscriptions	<b>594</b>	666
<b>Total Expenses</b>	<b>223,991</b>	242,954
<b>Profit/(Loss) from Ordinary Activities Before Income Tax</b>	<b>5,061</b>	(1,287)
<b>Less Income Tax Expense</b>	<b>(1,132)</b>	(381)
<b>Profit/(Loss) from Ordinary Activities After Income Tax</b>	<b>3,929</b>	(1,668)



**PATTON'S SLIPWAYS PTY LTD**  
**COMPILATION REPORT**  
**FOR THE YEAR ENDED 31 MAY 2023**

We have compiled the accompanying financial report of Patton's Slipways Pty Ltd. The specific purpose for which the financial report has been prepared is set out in Note 1 to the financial report.

The Directors of Patton's Slipways Pty Ltd are solely responsible for the information contained in the financial report and have determined that the basis of accounting used in Note 1 to the financial report is appropriate to meet their needs and for the purpose that the financial report was prepared.

On the basis of information provided by the Directors of Patton's Slipways Pty Ltd, we have compiled the accompanying financial report in accordance with the basis of accounting in Note 1 to the financial report and APES 315: Compilation of Financial Information.

Our procedures use accounting expertise to collect, classify and summarise the financial information, which the Directors provided, in compiling the financial report. Our procedures do not include verification or validation procedures. No audit or review has been performed and accordingly no assurance is expressed.

The financial report was compiled exclusively for the benefit of the Directors of Patton's Slipways Pty Ltd. We do not accept responsibility to any other person for the contents of the financial report.



Sam Danieli  
A D Danieli  
Chartered Accountants

Dated this 10 October 2023

## Registered Clubs Act Disclosures

### Registered Clubs Regulations 1996 (the Regulations)

#### Provision of Information to Members

For the year ended 31 May 2023

#### Regulation 47HA(2)

- (a) The Club (Sydney Flying Squadron Limited and its controlled entity) did not receive any Declarations, returns or disclosures.
- (b) Number of Executives of the Club who received salary and allowances in excess of \$100,000.
- | Range                 | Number |
|-----------------------|--------|
| \$100,000 - \$110,000 | 1      |
- (c) No Board Member, Executive or other persons undertook any overseas travel connected with the Club business.
- (d) No loans were made to any employees during the year.
- (e) No contracts were entered into during the year to which Section 41 M of the Registered Clubs Act 1976 applies.
- (f) No employee was a close relative of any member of the governing body of the Club or of a top executive of the Club.
- (g) No consulting fees equal to or more than \$10,000 were paid by the Club.
- (h) The total amount paid to consultants was \$7,828.
- (i) No settlements of legal disputes were entered into with a member of the governing body or an employee of the club.
- (j) No legal fees were paid on behalf of a member of the governing body or an employee of the club.
- (k) Gaming machine profits from the operation of approved gaming machines in the club were \$Nil during the reporting period ended 31 May 2023.
- (l) No amounts were applied to community development and support under Part 4 of the Gaming Machine Tax Act 2001.

### Registered Clubs Act 1976

#### Section 41J (2)

The Core Property of the registered club is:

- the leasehold premises of the club at 76 McDougall Street, Milsons Point NSW 2061